

MAXIMUM DENSITY — LEIGHTON BUILDS INFRASTRUCTURE IN HONG KONG
WORN OUT — THOMAS HAILER OF THE GERMAN TRANSPORT FORUM TALKS ABOUT CRUMBLING ROADS
ROAD MOVIE — WHY FLATIRON IS ON EVERYONE'S WAY TO SAN DIEGO

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BY HOCHTIEF



6 VIEWS

Rescue exercise on the "Thor" • State archive NRW, Duisburg
• High-voltage transmission lines in British Columbia

12 NOTES

HOCHTIEF expands its offshore fleet • Tivoli Office/Garden,
Munich • Municipal theater, Pilsen • Rhine Boulevard in
Cologne • OBIS in Katharinenquartier, Hamburg • New
Leighton headquarters, Sydney • JW Marriott Hotel, Hanoi

16 TITLE: DENSE, DENSER, HONG KONG

Asia's business metropolis Hong Kong is bursting at the
seams. Companies working on local infrastructure projects
such as hospitals and railroad stations have to deal well with
difficult conditions. One of these companies is Leighton Asia

24 PEOPLE

Individuals who are making a difference:
Anne Hird Rabin • Dan Hernandez • Ute Gottinger

26 OUTLOOK: COVETED CONCRETE

The U.S. HOCHTIEF subsidiary Flatiron is an expert when it
comes to transportation channels of every kind. That's
demonstrated impressively in the region around San Diego

30 INTERVIEW

"POLITICIANS PREFER TO CUT RIBBONS"

Germany's roads and bridges are crumbling, and its railroads and waterways are
becoming impassable. Who's coming up with solutions? Thomas Hailer, Managing
Director of the German Transport Forum in Berlin, talked to *concepts* Editor in
Chief Oliver Driesen about the causes—and how to tackle the renovation backlog



PHOTO: JENS PASSOTH

MASTHEAD

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34 COMMUNITY

Companies that want to build pumped-storage power
plants for the energy transition must convince local citizens.
HOCHTIEF is doing this successfully

36 MY WAY: HELMSMAN OF ILLUSIONS

Hamburg's new musical theater on the banks of the Elbe
River, which will open this fall, is equipped with impressive
show technology. Kay Dörnbrack Bell is responsible for the
theater's complex building technology

41 TRADITION

The award-winning Danish graphic artist Karin Birgitte Lund
put the bridge across the Great Belt on a banknote

42 CITY WALK

Closing with a challenge: Can you identify this city?
This time: A major city in which scorpions walk on ice



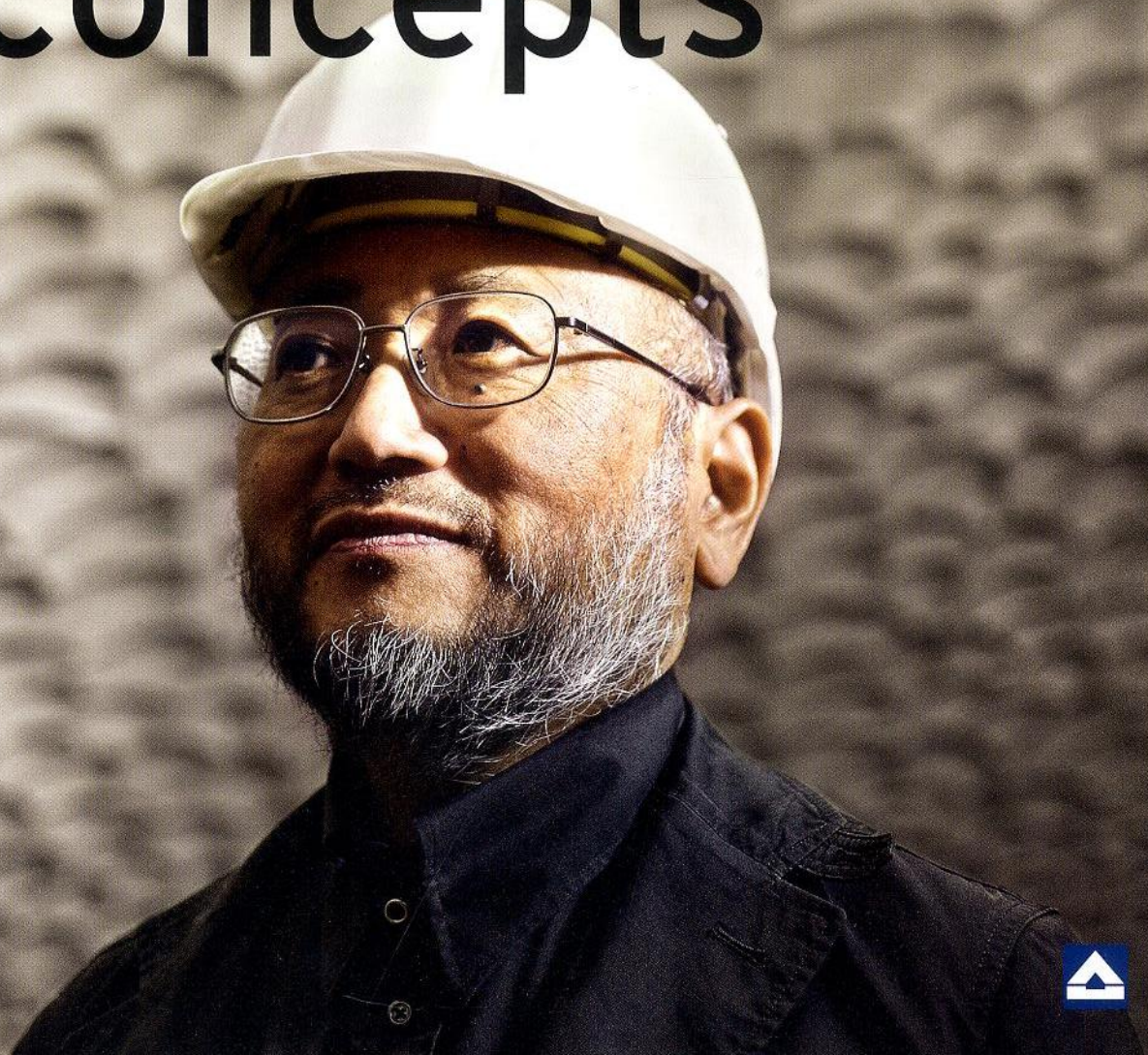
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as audio clips, videos, and additional images at www.hochtief.com

A PHOENIX RISES — CLEVELAND IS EXPERIENCING AN ASTOUNDING COMEBACK—AND TURNER IS HELPING
GOOSEBUMPS GUARANTEED — ACOUSTICS SPECIALIST YASUHISA TOYOTA SETS THE TONE AT ELBE PHILHARMONIC HALL
A HAPPY CONNECTION — REGIONAL STUDIES EXPERT BERND ROHWER TALKS ABOUT THE FEHMARN BELT TUNNEL

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6 VIEWS

Contract mining in Queensland • St. Wenzel abbey in the Czech Republic • An underpass for wild animals near Vienna

12 NOTES

A World War II memorial center in Gdańsk • Sustainable road construction • Südzucker headquarters revitalized • An airport link in North Carolina • A ballet practice center in Düsseldorf • TRINAC continues the work of Streif Baulogistik • New university buildings in Kraków

16 PEOPLE

Individuals who are making a difference: Martin Kapferer • Scott Borland • Simon Glowienka

18 TITLE: COMEBACK FOR CLEVELAND

This metropolis in the USA's "Rust Belt" used to be a prime example of a major industrial city in decline. But Cleveland is now experiencing a renaissance. Important public buildings constructed by Turner have helped to fuel this new boom



26 INTERVIEW

"A FASCINATING EUROPEAN VISION"

Starting in 2021, the Fehmarn Belt Tunnel will connect Germany and Denmark "as the crow flies," thus replacing the ferries that operate today. However, the plan has sparked criticism in Germany. Bernd Rohwer, a professor of economics and regional studies at Kiel University, explains what the Germans can learn from the Danes' serenity

30 OUTLOOK: UNDER THE SKIN

The grand concert hall of the Elbe Philharmonic Hall in Hamburg is now receiving its innovative acoustic paneling. This "white skin" will make possible unforgettable musical experiences

34 COMMUNITY

HOCHTIEF sponsors an exhibition for children • John Holland wins an award for a harbor extension • A green airport terminal

36 MY WAY: THE MEMORY OF THE RHINELAND

In the NRW state archive in Duisburg, which was built by HOCHTIEF, the historian Kathrin Pilger is familiar with every single shelf of documents. She took us on a tour of the hidden treasures of the region's memory

41 TRADITION

Germany's theater doyen Claus Peymann talks about his former domain, the municipal theater of Bochum

42 CITY WALK

Closing with a challenge: Can you identify this city? This time: A major city where nature built terraces

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